

CHAPTER CHARTER AND LICENSE AGREEMENT

(Adopted by all chapters May 2007)

This Agreement (the "Agreement"), is made this _____ day of _____, 20____, by and between the Healthcare Financial Management Association ("HFMA"), a not for profit corporation organized under the laws of the State of Illinois, with its principal place of business at Two Westbrook Corporate Center, Suite 700, Westchester, Illinois 60154, and the HFMA: _____ Chapter ("Chapter"), a not for profit corporation organized under the laws of the State of Illinois

WHEREAS, the HFMA Board of Directors may approve the establishment of chapters, by charter, to serve specific geographic areas and may assign chapters to regions subject to the policies of the Board of Directors;

NOW THEREFORE, based on the considerations set forth herein, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows:

1. Grant of Charter to Chapter.

a. This Agreement shall serve as an amendment to and replacement for any HFMA charter previously granted to Chapter. Any inconsistencies between the terms or provisions of the Agreement and those set forth in such charter shall be resolved in favor of this Agreement.

b. Charter. HFMA hereby grants to Chapter, and Chapter hereby accepts, a non-exclusive charter to be a chapter of HFMA, subject to the terms set forth herein and to those set forth in the Chapter Charter and License Policy, as currently in force and as may be amended by the HFMA Board of Directors from time to time.

c. Term and Termination. The Term of this Agreement shall begin on the effective date set forth above and shall continue until revoked by HFMA or surrendered by Chapter, pursuant to the terms of this Agreement for revocation or surrender, respectively.

d. Territory. Chapter may refer to itself as HFMA's chapter in _____ (the "Territory"), in accordance with HFMA's mission and purposes as set forth in HFMA's Bylaws or as otherwise established by HFMA's Board of Directors. Chapter acknowledges that this designation is non-exclusive in the Territory and that HFMA may, in its sole discretion, designate other affiliates in the Territory or may itself sponsor or conduct programs, and perform other activities within the Territory.

e. Authorized Activities. HFMA authorizes Chapter to conduct such activities as may be consistent with the mission and purposes of HFMA and in which HFMA may from time to time authorize Chapter to engage.

2. Non-Exclusive Limited License.

a. Limited License. In accordance with HFMA's non-exclusive grant to Chapter to be a chapter of HFMA in the Territory, Chapter is hereby granted a limited, revocable, non-exclusive license to use the name "Healthcare Financial Management Association" and the acronym "HFMA," (collectively, the "Marks"), as part of its chapter name and acronym during the term of, and pursuant to the conditions set forth in, this Agreement. Further, Chapter is granted a limited, revocable, non-exclusive license to use the following, **but only with prior express written approval of HFMA:** (i) HFMA's mailing, telephone, fax, and electronic mail lists with respect to individuals located within the Territory (collectively, the "Mailing List"), and (ii) all

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copyrighted or proprietary information and materials provided by HFMA to Chapter during the Term of this Agreement (the "Proprietary Information") (the Marks, Mailing List, and Proprietary Information are hereinafter collectively referred to as the "Intellectual Property") solely in connection with the activities authorized under this Agreement and subject to the terms and conditions of this Agreement and any written guidelines attached hereto, otherwise incorporated herein, or subsequently provided to Chapter by HFMA.

b. The Intellectual Property is and shall remain at all times the sole and exclusive property of HFMA. The Intellectual Property may be used by Chapter if, and only if, such use is made pursuant to the terms and conditions of this limited and revocable license. Any failure by Chapter to comply with the terms and conditions contained herein, whether willful or negligent, may result in the immediate suspension or revocation of this license, in whole or in part, by HFMA. Such failure to comply also may result in the suspension or revocation of Chapter's charter by HFMA. The interpretation and enforcement (or lack thereof) of these terms and conditions, and of Chapter's compliance therewith, shall be at the sole discretion of HFMA.

c. The Intellectual Property must be used by Chapter in a professional manner and solely for official Chapter-related purposes. Chapter shall not permit any third party to use the Intellectual Property without HFMA's express prior written approval. Chapter shall not sell or trade the Intellectual Property without HFMA's express prior written approval. The Intellectual Property may not be used for individual personal or professional gain or other private benefit, and the Intellectual Property may not be used in any manner that, in the sole discretion of HFMA, may discredit HFMA or tarnish its reputation and goodwill; is false or misleading; violates the rights of others; violates any law, regulation or other public policy; or mischaracterizes the relationship between HFMA and Chapter, including but not limited to the fact that Chapter is a separate and distinct legal entity from HFMA.

d. Chapter shall maintain the confidentiality of the Mailing List and shall not sell, trade, transmit, or otherwise disseminate the Mailing List, in whole or in part, to any third party without the express prior written approval of HFMA.

e. In any authorized use by Chapter of the Intellectual Property, Chapter shall ensure that the applicable trademark and copyright notices are used pursuant to the requirements of United States law, the laws of the Territory, and any other guidelines that HFMA may prescribe.

f. HFMA shall have the right, from time to time, to request samples of use of the Intellectual Property from which it may determine compliance with these terms and conditions. HFMA reserves the right to prohibit use of any of the Intellectual Property, as well as to impose other sanctions, if it determines, in its sole discretion, that Chapter's usage thereof is not in strict accordance with the terms and conditions of this limited and revocable license.

g. Use of the Intellectual Property shall create no rights for Chapter in or to the Intellectual Property or its use beyond the terms and conditions of this limited and revocable license. All rights of usage of the Intellectual Property by Chapter shall terminate immediately upon the revocation, surrender or other termination of this Agreement. Chapter's obligations to protect the Intellectual Property shall survive the revocation, surrender or other termination of this Agreement.

3. Obligations of Chapter.

Chapter's obligations under this Agreement shall include:

a. Constitution, Bylaws and Other Requirements. As a condition of receipt of its charter as a chapter of HFMA, and the non-inclusive limited license provided for in this

Agreement, Chapter shall provide to HFMA for approval Chapter's Bylaws. Such Chapter Bylaws must be and remain consistent in all material respects with the HFMA Model Chapter Bylaws, which are attached hereto as Exhibit A and incorporated by reference herein. Any amendments to Chapter's Bylaws must be submitted to, and prior approved by, HFMA. Chapter shall conduct its activities at all times in strict accordance with such Bylaws, with HFMA's Bylaws, and with all other chapter-related policies, procedures, handbooks, or other written guidance heretofore or hereafter promulgated by HFMA, including but not limited to the Guidelines for Chapter Use of Mailing List and Database of HFMA Members, which are incorporated for reference herein as Exhibit B.

b. **Davis Chapter Management System.** Chapter shall carry out the activities described in the Davis Chapter Management System policy as chapter requirements and shall carry out any other activities that may, from time to time, be required by the HFMA Board of Directors.

c. **Liability Insurance.** Chapter shall pay Chapter's share of the directors and officers liability insurance and general liability insurance acquired by HFMA to cover potential risks of liability for HFMA chapters and their officers, directors and volunteers.

d. **Compliance with Laws.** Chapter warrants that it shall conduct its activities in full compliance with all applicable federal, state and local laws, regulations and other legal standards. Chapter further warrants that it shall maintain at all times all permits, licenses and other governmental approvals that may be required in the Territory in connection with its performance under this Agreement. Furthermore, Chapter warrants that it shall make, or assist HFMA to make, all required federal and state filings in a timely manner as determined solely by HFMA.

e. **Programs and Activities.** Chapter shall endeavor to sponsor and conduct programs and activities that further the purposes and objectives of HFMA, and shall use its best efforts to ensure that such programs and activities are of the highest quality with respect to content, materials, logistical preparation, and otherwise. Chapter shall endeavor to use, to the extent possible, materials available through HFMA in support of such programs and activities. Chapter shall send to HFMA on a regular basis a schedule of upcoming meetings, conferences and seminars, as well as other programs and activities that Chapter intends to sponsor or conduct. HFMA may, at its sole discretion, send representatives to observe such programs and activities.

f. **Recordkeeping, Reporting and Inspection.** Chapter shall forward to HFMA any adverse notices or other correspondence received from any governmental agency (e.g., Internal Revenue Service, Illinois Secretary of State or other agency). Chapter also shall maintain reasonable records related to all of its programs, activities and operations. Chapter shall submit regular written reports, no less than once per year, to HFMA summarizing its programs, activities and operations. Upon the written request of HFMA, and at HFMA's expense, Chapter shall permit HFMA or HFMA's designated agent to review appropriate records of Chapter pertaining to its programs, activities and operations. Alternatively, at HFMA's request, Chapter shall send to HFMA copies of such records.

g. **Confidential Information.** Chapter shall maintain the confidentiality of all confidential and proprietary information and data ("Confidential Information") of HFMA. Chapter shall take all reasonable steps to ensure that no use, by themselves or by any third parties, shall be made of HFMA's Confidential Information without HFMA's consent. HFMA's Confidential Information shall remain the property of HFMA and shall be considered to be furnished in confidence to Chapter when deemed necessary by HFMA. Upon any revocation, surrender or other termination of this Agreement, Chapter shall: (i) deliver immediately to HFMA all Confidential Information of HFMA, including but not limited to all written and electronic documentation of all Confidential Information, and all copies thereof; (ii) make no further use of it;

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and (iii) make reasonable efforts to ensure that no further use of it is made by Chapter or its officers, directors, employees, agents, contractors, or any other person or third party. Chapter's confidentiality obligations under this Section shall survive any revocation, surrender or other termination of this Agreement.

4. Relationship of Parties.

a. The relationship of HFMA and Chapter to each other is that of independent contractors. Nothing herein shall create any joint venture, partnership, or agency relationship of any kind between the parties. **Unless otherwise expressly agreed to in writing by the parties, Chapter is strictly prohibited from incurring any liability, obligation or expense on behalf of HFMA, from using HFMA's monetary credit in conducting any activities, and from representing to any third party that Chapter is an agent of HFMA.**

b. Chapter shall display prominently the following statement on all agreements to which it is a party, and on all other documents which could result in contractual obligations or tort liability:

"The _____ chapter (the "Chapter") of the Healthcare Financial Management Association ("HFMA") is not a partner or agent of HFMA. HFMA does not review or control, and is not responsible for, any obligations the Chapter may incur or any liabilities the Chapter may be subject to."

5. Mutual Indemnification of Parties for Third Party Claims.

a. Each party shall indemnify, save and hold harmless the other party from and against any and all claims, actions, suits, demands, losses, damages, judgments, settlements, costs and expenses (including reasonable attorneys' fees and expenses), and liabilities of every kind and character whatsoever, which may arise by reason of a suit brought by a third party resulting from (i) any act or omission by the indemnifying party or any of its officers, directors, members, employees, or agents, or (ii) the inaccuracy or breach of any of the covenants, representations and warranties made by the indemnifying party in this Agreement. This indemnity shall require the indemnifying party to provide payment to the indemnified party of costs and expenses as they occur. Each party shall promptly notify the other party upon receipt of any claim. The provisions of this Section shall survive any revocation, surrender or other termination of this Agreement.

b. If either party has reason to believe that it has suffered or incurred (or has a reasonable belief that it will suffer or incur) any indemnified loss subject to the indemnity hereunder, such party shall so notify the indemnifying party promptly in writing describing such loss or expense. With respect to any action at law, suit in equity, administrative action or arbitration or mediation proceeding that is instituted by or against a third party with respect to which any person intends to claim any liability or expense under this Section 5, the indemnifying party shall have twenty (20) business days after receipt of the notice to notify the indemnified party that it elects to conduct and control any action, suit or proceeding with respect to such claim. If the indemnifying party does not give such notice, the indemnified party shall have the right to defend, contest, settle or compromise such action, suit or proceeding in the exercise of its exclusive discretion. If the indemnifying party gives such notice, it shall have the right to participate in, and, to the extent that it shall desire, to undertake, conduct and control, at its sole expense, the conduct and settlement of such action, suit or proceeding and the indemnified party shall cooperate with the indemnifying party in connection therewith.

6. Indemnification of Individual Chapter Officers, Directors, Members, Employees and Agents for Third Party Claims.

To the fullest extent permitted by the Illinois General Not-For-Profit Corporation Act or any future statute applicable to corporations organized under that Act, HFMA shall indemnify the Chapters' officers, directors, members, employees and agents for expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred in connection with legal suits or proceedings (whether civil, criminal, administrative or investigative, and whether threatened, pending or completed) in which (a) the Chapters become involved, and/or (b) any of their officers, directors, members, employees, agents, or other authorized representatives become involved by reason of their serving or having served in any capacity for the Chapters.

7. Revocation or Surrender of Charter.

The charter granted by HFMA to Chapter hereunder shall remain in full force and effect unless and until revoked by HFMA or surrendered by Chapter in accordance with the provisions of this Agreement.

a. **Revocation of Charter.** HFMA shall have the authority to revoke the charter of Chapter if, in the sole discretion of HFMA, it is determined that the conduct of Chapter is in breach of any provision of this Agreement.

b. **Surrender of Charter.** Chapter may surrender its charter by delivering to HFMA written notice of its intention to do so not less than thirty (30) days prior to the effective date of such surrender.

c. If Chapter's charter is revoked by HFMA or surrendered by Chapter, Chapter is obligated to account for and submit all funds in the Chapter treasury, all Chapter equipment and property, and all Chapter records in a timely manner to the President of HFMA as property of HFMA.

8. Miscellaneous.

a. **Entire Agreement.** This Agreement constitutes the entire agreement between the parties hereto with respect to the subject matter hereof, supersedes and replaces all prior agreements, oral and written, between the parties relating to the subject matter hereof, and may be amended only by a written instrument clearly setting forth the amendment(s) and executed by both parties.

b. **Warranties.** Each Chapter covenants, warrants and represents that it shall comply with all laws, regulations and other legal standards applicable to this Agreement, and that it shall exercise due care and act in good faith at all times in performance of its obligations under this Agreement. The provisions of this Section shall survive any revocation, surrender or other termination of this Agreement.

c. **Waiver.** HFMA's waiver of, or failure to exercise, any right provided for in this Agreement shall not be deemed a waiver of any further or future right under this Agreement.

d. **Governing Law.** All questions with respect to the construction of this Agreement or the rights and liabilities of the parties hereunder shall be determined in accordance with the laws of the State of Illinois. Any legal action taken or to be taken by either party regarding this Agreement or the rights and liabilities of parties hereunder shall be brought only in the Circuit Court of Cook County, Illinois or the United States District Court for the Northern

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District of Illinois. Each party hereby consents to the jurisdiction of the state and federal courts in the State of Illinois.

e. No Assignment. This Agreement may not be assigned, or the rights granted hereunder transferred or sub-licensed, by Chapter.

f. Heirs, Successors and Assigns. This Agreement shall be binding upon and inure to the benefit of each party, its subsidiaries, affiliates, related entities, partners, agents, officers, directors, employees, heirs, successors, and assigns, without regard to whether it is expressly acknowledged in any instrument of succession or assignment.

g. Headings. The headings of the various paragraphs hereof are intended solely for the convenience of reference and are not intended for any purpose whatsoever to explain, modify or place any construction upon any of the provisions of this Agreement.

h. Counterparts. This Agreement may be executed in one (1) or more counterparts, each of which shall be deemed an original and all of which taken together shall constitute one and the same instrument.

i. **Severability.** All provisions of this Agreement are severable. If any provision or portion hereof is determined to be unenforceable in arbitration or by a court of competent jurisdiction, then the remaining portion of the Agreement shall remain in full effect.

j. Notice. All notices and demands of any kind or nature that either party may be required or may desire to serve upon the other in connection with this Agreement shall be in writing and may be served personally, by fax, by certified mail, or by overnight courier, with constructive receipt deemed to have occurred on the date of the mailing, sending or faxing of such notice, to the following addresses or fax numbers:

If to HFMA: Healthcare Financial Management Association
Three Westbrook Corporate Center, Suite 600
Westchester, IL 60154-5700
Attn.: Joe Fifer, FHFMA, CPA
President and CEO
Fax: (708) 531-0032

If to Chapter*: _____

* Note: The contact information for Chapter will always be that of the current Chapter President.

* * * * *

THE PARTIES HAVE READ THE ABOVE INFORMATION AND AGREE THAT THE DECISION AS TO WHETHER A CHAPTER QUALIFIES, OR CONTINUES TO QUALIFY, FOR A CHARTER FROM HEMA

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RESTS SOLELY AND EXCLUSIVELY WITH THE BOARD OF DIRECTORS OF HFMA AND THAT THE DECISION OF THE BOARD IS FINAL.

THE UNDERSIGNED SIGNATORIES HAVE THE AUTHORITY TO ENTER INTO THIS AGREEMENT ON BEHALF OF THE RESPECTIVE PARTIES, THEIR BOARDS OF DIRECTORS, AND THEIR MEMBERS.

THE PARTIES HAVE READ AND UNDERSTAND THE ABOVE AGREEMENT AND INTEND TO BE LEGALLY BOUND BY ITS TERMS.

HEALTHCARE FINANCIAL MANAGEMENT ASSOCIATION

By: _____

Name: _____

Title: _____

Signature: _____

HFMA: _____

By: _____

Name: _____

Title: _____

Signature: _____

Approved HFMA Executive Committee

August 2006

Edits

October 2006

Exhibit A (page 8)

Model Chapter Bylaws for Incorporation in the State of Illinois

Exhibit B (page 27)

Guidelines for Chapter Use of Mailing List and Database of HFMA Members

Note: Model Bylaws for Information Only

April 9, 2007

BYLAWS OF THE HFMA:

CHAPTER

ARTICLE 1

Name, Objectives, Powers, and Office and Agent

Section 1.1 Name. The name of this corporation shall be the HFMA: **_____** Chapter. For purposes of identification and brevity herein, the **_____** Chapter is referred to as the “Chapter” and the Healthcare Financial Management Association is referred to as “HFMA.” The “Board of Directors” refers to the Chapter Board of Directors unless otherwise stated.

Section 1.2 Objectives. The objectives of the Chapter shall be identical with those of HFMA. HFMA is an Association of individuals who are organized to improve financial management of healthcare institutions and related patient care organizations, and to (i) foster and increase knowledge of and proficiency in financial management; (ii) conduct and participate in educational programs and activities concerning financial management; (iii) provide media for the interchange of ideas and dissemination of material relative to financial management; (iv) strengthen cooperation among individuals of varying disciplines in financial management; (v) develop curricula and financial management supporting material for use by educational institutions; (vi) cooperate with healthcare institutions and related healthcare organizations and agencies, and other interested groups in matters pertaining to financial management; (vii) establish and promulgate principles relative to financial management; (viii) promote and encourage financial management standards of performance for individuals and institutions in the various areas of financial management; and (ix) undertake research in financial management related to these objectives.

Section 1.3 Powers. Except as provided otherwise by the Articles of Incorporation or by these Bylaws, the Chapter shall have all the powers of a corporation organized under the Illinois General Not For Profit Corporation Act of 1986, as amended, and shall have such additional powers as are permitted by any applicable law.

Section 1.4 Office and Agent. The Chapter shall have and continuously maintain in the State of Illinois a registered office and a registered agent whose business office is identical with such registered office, and may have other offices within or without the State of Illinois as the Board of Directors may from time to time determine.

ARTICLE 2

HFMA Charter

Section 2.1 Charter Terms and Conditions. Chapter officers and directors shall comply with the terms and conditions set forth in the Chapter charter, as granted by HFMA and as may be amended by HFMA from time to time. All actions and activities of the Chapter shall be in accordance with these Bylaws, the Chapter charter, and the policies, procedures, and regulations of HFMA, including, but not limited to, those relating to federal, state, and local income tax law requirements, antitrust compliance, membership procedures, disciplinary procedures, and use of trademarks and other intellectual property in which HFMA owns or claims rights.

Section 2.2 No HFMA Liability. Chapter officers and directors shall not obligate or otherwise make HFMA responsible or liable for any expenditures, nor shall they make commitments or advance positions on behalf of HFMA, unless the making of such expenditures or commitments or the advancement of such positions shall first have been approved in writing on behalf of HFMA by an authorized officer thereof.

ARTICLE 3

Members

Section 3.1 Qualifications. Membership in the Chapter shall be open to all members of HFMA; provided that, an HFMA member may not be a member of more than one chapter concurrently. Classes of membership within the Chapter and qualifications for membership in those cases shall be the same as those specified in the Bylaws of HFMA.

Section 3.2 Admissions. Final determination of an applicant's qualifications for membership and for a specific class of membership, except in the case of a Chapter Life member, shall be made in accordance with the policies established by the Board of Directors of HFMA. The Board of Directors, through the Chapter President, may recommend to HFMA that Chapter Life Membership be conferred upon a member to recognize outstanding chapter accomplishments. The member must be a retired member in good standing.

Section 3.3 Voting Rights.

(a) Each Member, Advanced Member, Chapter Life Member or National Life Member shall be entitled to one (1) vote on each matter submitted to a vote of the members. Student members shall have no voting rights. **[No member shall vote by proxy.] Note – Bracketed language is optional – see Section 3.9.**

(b) Use of the term "members" hereinafter shall refer to all members of the Chapter. Use of the term "voting members" shall refer to all members of the Chapter who may vote.

Section 3.4 Duties; Fees and Assessments; Delinquency; Discipline; and Resignation.

(a) It shall be the duty of each member to keep on file with the designated office of the Chapter a current official address and, when available, an email address, to which all notices required by applicable law or by these Bylaws may be sent. The mailing of a notice to such address shall be the extent of the Chapter's responsibility for such notice.

(b) All members shall pay annual HFMA dues as determined by the HFMA Board of Directors. Dues shall be payable on such date(s), and in such amounts and manner, as may be determined by the HFMA Board of Directors.

(c) Members who have not paid their annual dues within the time provided in HFMA's Bylaws shall cease to be members of HFMA and, thereby, of the Chapter, and may be reinstated only as provided in HFMA's Bylaws. The Chapter shall cooperate in encouraging prompt payment of membership dues.

(d) Any member whose conduct is found to be detrimental to the objectives of HFMA, or who is found to have engaged in activities that violate the Code of Ethics of the HFMA currently in existence or as may, from time to time, be amended, shall be reported to the chief staff officer of HFMA for possible disciplinary action.

(e) A member may resign at any time by giving written notice to HFMA's Member Service Center; provided that, resignation shall not relieve a member from liability for dues accrued and unpaid as of the date of resignation.

Section 3.5 Meetings of Members.

(a) The annual meeting of the members of the Chapter shall be held within ninety (90) days preceding the end of the Chapter's fiscal year, at such time and place as may be determined by resolution of the Board of Directors, for the purposes of electing officers and directors or transacting such other business as may properly come before the membership.

(b) Additional regular meetings of the members may be held at such time and place as may be determined by resolution of the Board of Directors. (c) Special meetings of the members may be called by the President or the Board of Directors or by written petition of ten (10) percent of voting Chapter members.

Section 3.6 Notice of Meetings.

(a) Written notice stating the place, day, and hour of a meeting of members and, in the case of a special meeting, the purpose or purposes for which the meeting is called, shall be delivered not less than ten (10) days nor more than 60 days (and, in the case of a special meeting, not more than thirty (30) days) before the date of the meeting, by the Secretary, or his or her designee, to each member of the Chapter at the address shown for such member on the records of the Chapter. Such delivery may be accomplished by U.S. mail, by facsimile, or by electronic communication.

(b) Notice of any meeting of members may be waived in a writing signed by the member(s) entitled to such notice either before or after the time of the meeting.

Attendance of a member at any meeting shall constitute a waiver of notice of such meeting except where the member attends the meeting for the express purpose of objecting to the holding of the meeting because proper notice was not given.

Section 3.7 Quorum. Ten percent of the voting members of the Chapter, present in person [or by proxy], shall constitute a quorum for the consideration of matters at any meeting of members. If a quorum is not present, a majority of the voting members present at the meeting may adjourn the meeting to another time.

Section 3.8 Action at a Meeting. Only voting Chapter members in good standing may vote on matters submitted to a vote of members. Each voting member shall be entitled to one vote on each matter. The affirmative vote of a majority of voting members, present in person [or by proxy], at a meeting at which a quorum is present shall be the act of the members, unless the vote of a greater number is required by law, by the Articles of Incorporation, or by these Bylaws.

Section 3.9 Proxies. Members may not vote by proxy on any matter.

- OR -

(a) At meetings of members, a member having voting rights may vote by proxy executed in writing by the member or by the member's duly authorized attorney-in-fact. Such proxy shall be filed with the President of the Chapter before or at the time of the meeting.

(b) No proxy shall be valid after eleven (11) months from the date of its execution, unless the proxy provides otherwise.

(c) Only a Chapter member may be appointed as proxy; provided that, no employee of the Chapter may be appointed as proxy even though such person may be a Chapter member.]

Section 3.10 Action Without a Meeting [Prohibited]; Attendance by Telephone Prohibited.

(a) Except as provided in Section 3.11 of these Bylaws, members may not act through a writing, or in any other manner, except at a duly called meeting.

[Alternative provision:]

(a) Unless otherwise provided in the articles of incorporation or these Bylaws, any action required or permitted by these Bylaws to be taken at any annual or special meeting of the members entitled to vote, may be taken without a meeting and without a vote, if a consent in writing, setting forth the action so taken, shall be signed either: (i) by all of the members entitled to vote with respect to the subject matter thereof, or (ii) by the members having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all members entitled to vote thereon were present and voting. If such consent is signed by less than all of the members entitled to vote, then such consent shall become effective only: (1) if, at least 5 days prior to the

effective date of such consent, a notice in writing of the proposed action is delivered to all of the members entitled to vote with respect to the subject matter thereof, and (2) if, after the effective date of such consent, prompt notice in writing of the taking of the corporate action without a meeting is delivered to those members entitled to vote who have not consented in writing.]

(b) Members may not participate in or vote at any meeting of members through the use of a conference telephone or other communications equipment.

Section 3.11 Election By Written Ballot Permitted. Elections of the Chapter may be accomplished by written ballot pursuant to the procedures set forth in Article 7 of these Bylaws and, in such event, ballots may be distributed and returned by U.S. mail, by facsimile, or by electronic means.

Section 3.12 Fixing Record Date for Voting. For the purpose of determining members entitled to notice of or to vote at any meeting of members, or in order to make a determination of members for any other proper purpose, the date on which notice of the meeting is sent out shall be the record date for such determination of members.

ARTICLE 4

Officers

Section 4.1 Enumeration. The officers of the Chapter shall include a President and a President-Elect, and also may include a Vice President, Secretary, and Treasurer, Immediate Past President, Corporate Secretary, and such other officers as may be elected (or appointed by the Board of Directors as described in Section 4.5(c)). Officers whose authority and duties are not prescribed in these Bylaws shall have the authority and perform the duties prescribed from time to time by the Board of Directors.

Section 4.2 Qualifications. Officers shall be voting Chapter members in good standing.

Section 4.3 Election and Term of Office.

(a) The President of the Chapter shall succeed from the office of President-Elect. The President shall hold office for one term of year(s); provided that, if the President-Elect fills a vacancy in the office of President, he or she shall hold office for the unexpired portion of the President's term and for an additional term.

(b) The President-Elect shall be elected by action of the voting members of the Chapter at an annual Chapter meeting or, if so determined by the Board of Directors, by mail ballot pursuant to the procedures set forth in Article 7 of these Bylaws, and shall hold office for one term of year(s); provided that, if the President-Elect holds office by appointment due to a vacancy in the office, he or she shall hold office only for the unexpired portion of the term and shall not succeed to the office of President unless duly elected as President.

(c) The Vice President, Secretary, and Treasurer of the Chapter each shall be elected by action of the voting members of the Chapter at an annual meeting or, if so determined by the Board of Directors, by mail ballot pursuant to the procedures set forth in Article 7 of these Bylaws, shall hold office for a term of years, and may not hold office for more than () full consecutive terms.

(d) The term of office of each regularly elected officer shall begin on the June 1 following that officer's election. Each officer shall hold office until May 31 of the final year of the officer's term of office and until a successor has been elected and qualified, or until such officer's earlier death, resignation, or removal in the manner hereinafter provided. Election of an officer shall not of itself create any contract rights.

(e) The Corporate Secretary shall be designated by HFMA and shall not serve as a director.

Section 4.4 Resignation and Removal.

(a) Any officer may resign at any time by giving notice to the President or the Secretary. A resignation is effective when the notice is delivered unless the notice specifies a date later than the date of delivery. The resignation of an officer need not be accepted in order to be effective.

(b) Upon the recommendation of the Board of Directors, any officer of the Chapter may be removed when, in the judgment of the membership, the best interests of the Chapter or HFMA will be served by the removal. Such officer(s) may be removed only by the affirmative vote of two-thirds of the voting members of the Chapter present at a meeting of the members of the Chapter for which written or electronic notice stating that a purpose of the meeting is to vote upon the removal of one or more of such officers named in the notice is delivered to all members. Only the named officer(s) may be removed at such meeting.

Section 4.5 Vacancies.

(a) Should a vacancy occur in the office of President, the President-Elect shall automatically succeed to that office and perform the duties thereof for the unexpired term. At the end of such term, that individual shall assume the office of President for the next full term.

(b) Should a vacancy occur in the office of President-Elect, the Board of Directors shall fill the vacancy from among the members of the Board of Directors for the unexpired term. An individual appointed to fill a vacancy in the office of President-Elect shall not succeed to the office of President unless so elected by action of the voting members of the Chapter.

(c) Should a vacancy occur in the offices of Vice President, Secretary, Treasurer, or any other office, the Board of Directors shall fill the vacancy from among the members of the Board of Directors for the unexpired term.

Section 4.6 Compensation. No officer shall receive payment for services as an officer, except that an officer may be reimbursed for reasonable expenses incurred in connection with his or her service as an officer.

Section 4.7 Duties of the President. The President shall serve as the chief executive officer of the Chapter. The President shall preside at all meetings of the Chapter membership, the Board of Directors, and its Executive Committee, calling meetings of the Board of Directors and the Executive Committee, as the President deems necessary. The President shall exercise general supervision over the activities of the Chapter, shall assure adherence to the Chapter Bylaws and keep the members of the Board of Directors fully informed and consulted concerning the business of the Chapter. The President shall serve as an ex officio member of all committees.

Section 4.8 Duties of the President-Elect. In the absence of the President, or during the President's incapacity (as determined by the Board of Directors), the President's duties will be performed by the President-Elect. The President or the Board of Directors may assign such duties as will allow the President-Elect to become familiarized with the duties of the Presidency and the policies, objectives and general affairs of the Chapter.

Section 4.9 Duties of the Vice President. In the absence of both the President and President-Elect, or during their incapacity (as determined by the Board of Directors) the President's duties shall be performed by the Vice President. The President or the Board of Directors shall assign other duties to the Vice President as they may deem appropriate from time to time.

Section 4.10 Duties of the Treasurer. The Treasurer shall receive and disburse the funds of the Chapter. The Treasurer shall keep and preserve proper vouchers and books of account that shall be open to inspection by the Board of Directors and subject to periodic review. The Treasurer shall deposit funds of the Chapter in such financial institutions as may be approved by the Board of Directors and shall disburse funds only upon approved vouchers. The Treasurer shall submit regular financial reports to the Board of Directors and an annual financial report to the Chapter membership and HFMA along with such other reports as may be required by HFMA from time to time, including a required annual financial review.

Section 4.11 Duties of the Secretary. The Secretary, or his or her designee, shall record the proceedings of the meetings of the Chapter and shall notify members of their election to office, maintain a roster of members, issue notices of all meetings, and perform such other duties as may be assigned to them from time to time by the President.

Section 4.12 Duties of the Corporate Secretary. The Corporate Secretary shall have the authority to sign corporate documents on behalf of the Chapter.

ARTICLE 5

Board of Directors

Section 5.1 General Powers and Duties.

(a) The affairs of the Chapter shall be managed by or under the direction of its Board of Directors.

(b) The Board of Directors shall have the powers and duties ordinarily delegated to the governing body of a corporation, including the following:

1. To exercise its legal authority and responsibility in the general direction and conduct of the affairs of the Chapter in order to promote the purposes of the Chapter;

2. To establish general administrative procedures governing the activities of the Chapter and to develop long-term policies to foster the Chapter's growth and development;

3. To transact the general business of the Chapter;

4. To create and appoint members to committees of the Chapter Board of Directors and committees of the Chapter, and to direct and review all activities of all such committees;

5. To call regular and special meetings of the Chapter as may be required;

6. To report to the Chapter annually its activities, including an annual financial report, and to make such interim reports as may be necessary and advisable; and

7. To take or cause to be taken such other action as it deems necessary to carry out the duties and intentions of these Bylaws.

Section 5.2 Qualifications. Directors shall be voting members of the Chapter in good standing.

Section 5.3 Composition.

(a) The Board of Directors shall consist of ____ () voting members.

(b) The Board shall be composed as follows:

1. ____ () elected Chapter officers who shall serve *ex officio* as voting directors;

2. ____ () elected voting directors;

3. The immediate past president of the Chapter who shall be appointed to serve *ex officio* as a non-voting [voting] director;

4. A representative of the following strategic alliance[s], each of whom shall be appointed to serve *ex officio* as a non-voting director: _____, _____, and _____; and

5. The _____ of the _____ Hospital Association who shall be appointed to serve *ex officio* as a non-voting director.

Section 5.4 Election and Term of Office.

(a) Elected directors shall be elected by action of the voting members of the Chapter at an annual Chapter meeting or, if so determined by the Board of Directors, by written ballot pursuant to the procedures set forth in Article 7 of these Bylaws, for a term of _____ years. No director shall hold office for more than _____ (_____) full consecutive terms.

(b) The term of office of each regularly elected director shall begin on the June 1 following that director's election. Each director shall hold office until May 31 of the final year of the director's term of office, and until a successor has been elected and qualified, or until such director's earlier death, resignation, or removal in the manner hereinafter provided.

Section 5.5 Resignation. A director may resign at any time by written notice delivered to the President or the Secretary. A resignation is effective when the notice is delivered unless the notice specifies a date later than the date of delivery. The resignation of a director need not be accepted in order to be effective.

Section 5.6 Removal of Directors.

(a) Upon the recommendation of the Board of Directors, one or more directors may be removed when, in the judgment of the membership, the best interests of the Chapter or HFMA will be served thereby. Cause for removal shall include, but shall not be limited to, failure of the director to attend at least _____ Board meetings during any calendar year.

(b) An elected director may be removed by the affirmative vote of two-thirds of the voting members present at a meeting of the members of the Chapter for which electronic or written notice stating that a purpose of the meeting is to vote upon the removal of one or more directors named in the notice is delivered to all members. Only the named director(s) may be removed at such meeting.

(c) An appointed director may be removed by action of the Board of Directors.

Section 5.7 Vacancies. Any vacancy occurring in the Board of Directors and any directorship to be filled by reason of an increase in the number of directors shall be filled by action of the Board of Directors. A director appointed to fill a vacancy shall be

appointed for the unexpired term of his or her predecessor in office or, if the director is appointed because of an increase in the number of directors, the term of such director shall expire at the next regular election unless otherwise specified in the action appointing such director in order to maintain staggered terms among the Board of Directors.

Section 5.8 Regular Meetings. A minimum of four (4) regular meetings of the Board of Directors shall be held each year, one of which shall be designated the annual Chapter meeting.

Section 5.9 Special Meetings. Special meetings of the Board of Directors may be called by or at the request of the President or any three voting directors, and such person or persons may fix any reasonable place and time for holding any special meeting of the Board of Directors so called.

Section 5.10 Notice of Meetings.

(a) Notice of any meeting of the Board of Directors shall be given in accordance with these Bylaws at least ten (10) days in advance thereof by written notice to each director at the address shown for such director on the records of the Chapter, delivered by U.S. mail, facsimile, or electronic communication.

(b) Notice of any meeting of the Board of Directors may be waived in a writing signed by the person or persons entitled to such notice either before or after the time of the meeting. Attendance of a director at any meeting shall constitute a waiver of notice of such meeting except where a director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened.

(c) Neither the business to be transacted at, nor the purpose of, any regular meeting of the Board of Directors need be specified in the notice or waiver of notice of such meeting, unless specifically required by law, by the Articles of Incorporation, or by these Bylaws. Notice of special meetings shall state the purpose of the meeting.

Section 5.11 Quorum. A majority of the currently seated voting directors shall constitute a quorum for the transaction of business at any meeting; provided that, if less than a majority of the directors are present, a majority of the directors then present may adjourn the meeting to another time without further notice. Withdrawal of interested directors as defined in Section 5.17 from any meeting shall not cause failure of a duly constituted quorum at that meeting.

Section 5.12 Action at a Meeting. Each voting director shall be entitled to one vote. The affirmative vote of the majority of the voting directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by law, by the Articles of Incorporation, or by these Bylaws. In the case of a tie vote, the position taken by the presiding officer shall determine the action of the Board of Directors.

Section 5.13 Proxy Prohibited; Presumption of Assent.

(a) No director may act by proxy on any matter; provided that, directors may act without a meeting pursuant to the procedures set forth in Section 5.15 of these Bylaws.

(b) A director who is present at a meeting at which action on any matter is taken by the Board of Directors is conclusively presumed to have assented to the action taken unless such director's dissent or abstention is entered in the minutes of the meeting or unless such director files his or her written dissent or abstention to such action with the person acting as the secretary of the meeting before the adjournment of such meeting or forwards such dissent or abstention by registered or certified mail to the Secretary immediately after the adjournment of such meeting. Such right to dissent or abstain does not apply to a director who voted in favor of such action.

Section 5.14 Attendance by Telephone. Directors may participate in and vote at any meeting through the use of a conference telephone or other communications equipment by means of which all persons participating in the meeting can communicate with each other. Participation in such meeting shall constitute attendance and presence in person at the meeting.

Section 5.15 Action Without a Meeting. Any action required or permitted by law to be taken at a meeting of the Board of Directors may be taken without a meeting (i.e. by mail) if a consent in writing setting forth the action so taken shall be signed by all currently seated directors. The consent shall be evidenced by one or more written approvals, each of which sets forth the action taken and bears the signature of one or more directors. All the approvals evidencing the consent shall be delivered to the Secretary to be filed in the records of the Chapter. The action taken shall be effective when all the directors have approved the consent unless the consent specifies a different effective date. Any such consent shall have the same force and effect as a unanimous vote. The written request for action and the written consent thereto may be delivered by U.S. mail, by facsimile, or by electronic communication.

Section 5.16 Compensation; Reimbursement. No director shall receive any payment for services as a director, except that a director may be reimbursed for reasonable expenses incurred in connection with his or her service as a director.

Section 5.17 Interested Directors.

(a) A director who is directly or indirectly a party to a transaction with the Chapter (an "interested director") shall disclose the material facts of the transaction and his or her interest in or relationship to such transaction to the members, the Board of Directors, or any committee of the Board of Directors or committee of the Chapter considering such transaction prior to any action by the members, the Board of Directors, or such committee to authorize, approve, or ratify such transaction. A director is indirectly a party to a transaction if the director has a material financial interest or is an officer, director, or general partner in an entity which is a party to the transaction.

(b) The presence of the interested director or of a director who is otherwise not disinterested may be counted in determining whether a quorum of members,

the Board of Directors, or a committee is present but may not be counted when action is taken on the transaction.

ARTICLE 6

Committees

Section 6.1 Committees of the Board of Directors.

(a) The Board of Directors may by resolution create one or more standing or special committees of the Board of Directors; appoint a director as chairperson of each committee; and appoint directors and other members of the Chapter to serve on the committee or committees. Each committee may exercise the authority of the Board of Directors to the extent permitted by law and as specified by the Board of Directors or in the Articles of Incorporation or these Bylaws, but the designation and appointment of any such committee and the delegation thereto of authority shall not operate to relieve the Board of Directors, or any individual director, of any responsibility imposed by law. A committee shall not take any action that is inconsistent with these Bylaws or that revokes or amends any previous action by the Board of Directors which is still in effect.

(b) Each standing or special committee of the Board of Directors shall have two or more directors as members, at least a majority of its members shall be directors, and all committee members shall serve at the pleasure of the Board of Directors. Committee members, other than officers of the Chapter who serve *ex officio*, each shall be appointed for a -year term and may not serve for more than full consecutive terms.

(c) The President of the Chapter shall serve *ex officio* as a voting member of each committee of the Board of Directors.

Section 6.2 Action of Committees of the Board of Directors. A majority of a committee of the Board of Directors shall constitute a quorum. The act of a majority of committee members present and voting at a committee meeting at which a quorum is present shall be the act of the committee. No member of such committee of the Board of Directors may act by proxy and, to the extent provided in these Bylaws for presumption of assent of directors, assent is presumed for committee members. A committee member may participate in and act at any meeting through the use of a conference telephone or other similar communications equipment, and the committee may act by unanimous consent in writing without a meeting, in the manner provided by these Bylaws for the Board of Directors. Subject to these Bylaws and to action by the Board of Directors, a majority of the members of a committee of the Board of Directors shall determine the time and place of committee meetings and the notice required for such meetings.

Section 6.3 Executive Committee.

(a) There shall be an Executive Committee of the Board of Directors which may be known by such other title as the Board deems appropriate.

(b) The Executive Committee shall be composed of the elected officers of the Chapter, each of whom shall serve *ex officio*, plus ____ (____) at-large current voting directors, both of whom having served as directors during the previous year. Such at-large directors shall be elected for one (1) one (1)-year term at the last regular meeting of the Board of Directors preceding the beginning of the fiscal year in which they will serve. A vacancy among the at-large directors on the Executive Committee shall be filled by action of the Board.

(c) The President shall serve as chairperson of the Executive Committee and the Secretary shall serve as secretary of the Executive Committee.

(d) The Executive Committee shall act upon such matters as may be referred to it during intervals between meetings of the Board of Directors to the extent permitted by law and as specified by the Board of Directors.

(e) Meetings of the Executive Committee may be called by the President or any two (2) Executive Committee members. Written notice of any such meeting shall be provided at least ten (10) days prior to the meeting via U.S. mail, facsimile, or electronic communication. Neither the purpose of nor the business to be transacted at any such meeting need be specified in the notice or waiver of notice of the meeting. A copy of each notice of an Executive Committee meeting shall be provided simultaneously to each member of the Board of Directors in order to allow the members to express their views on matters which may be considered at such meeting.

(f) The Secretary, or his or her designee, shall keep a record of the proceedings of the Executive Committee and shall present such record of proceedings at each Board of Directors meeting.

Section 6.4 Other Committees of the Board of Directors. In addition to the Executive Committee, the Board of Directors may create such other standing committees as it deems advisable.

Section 6.5 Committees of the Chapter.

(a) The Board of Directors may by resolution create one or more standing or special committees of the Chapter; appoint a chairperson of each committee; and appoint directors and other members of the Chapter to serve on the committee, a majority of whom need not be directors. Committees of the Chapter may not act on behalf of the Chapter or bind it to any action, but may make recommendations to the Board of Directors or to the officers.

(b) The number of committee members of each standing and special committee of the Chapter shall be determined by the chairperson of the committee, subject

to approval by the President. Committee members shall be appointed for ()-year terms and may not serve for more than () full consecutive terms. Terms of such committee members may be staggered.

(c) The Board of Directors may by resolution appoint one or more individuals who are not members of the Chapter to serve, at the pleasure of the Board, as advisors to a committee of the Chapter. Advisors may, at the discretion of the chairperson of the committee, be present at committee meetings but may not vote.

Section 6.6 Action of Committees of the Chapter. A majority of a committee of the Chapter shall constitute a quorum. The act of a majority of committee members present and voting at a committee meeting at which a quorum is present shall be the act of the committee. No member of such committee may act by proxy and, to the extent provided in these Bylaws for presumption of assent of directors, assent is presumed for committee members. A committee member may participate in and act at any meeting through the use of a conference telephone or other similar communications equipment, and the committee may act by unanimous consent in writing without a meeting, in the manner provided by these Bylaws for the Board of Directors. Subject to these Bylaws and to action by the Board of Directors, a majority of the members of a committee of the Chapter shall determine the time and place of committee meetings and the notice required for such meetings.

Section 6.7 Nominating Committee.

(a) The Nominating Committee shall be a committee of the Chapter whose purpose it shall be to nominate officer and director candidates from among qualified members of the Chapter.

(b) The Nominating Committee shall be composed of () Chapter members, each of whom shall be appointed by the President for a one (1) year term.

(c) The Nominating Committee shall meet at least once each fiscal year. The chairperson of the committee shall report out the names of the candidates, each of whom shall have provided written or electronic consent to stand for election, to the President of the Chapter within ten (10) days of receipt of such consents, but in no event later than of each year.

Section 6.8 Financial Review Committee.

(a) The Financial Review Committee shall be a committee of the Chapter whose purpose it shall be to ensure that a financial review is performed on the books and financial records of the Chapter at the close of each fiscal year.

(b) The Financial Review Committee shall be composed of () Chapter members, each of whom shall be appointed by the Board of Directors for a one (1) year term.

(c) The Financial Review Committee shall meet at least once each fiscal year.

(d) The Financial Review Committee, or its designees, shall:

1. Perform or have performed an annual review of the Chapter's financial records and communicate the results in writing to the Board of Directors;

2. Review and report in writing to the Board of Directors on the adequacy of the Chapter's internal controls; and

3. Perform such other duties as may be assigned by the Board of Directors.

Section 6.9 Other Committees of the Chapter. In addition to the above committees, the Board of Directors may create such other committees of the Chapter as it deems advisable.

Section 6.10 Term of Office, Removal of Committee Members, and Committee Longevity.

(a) Except as otherwise expressly provided herein, the term of office of each committee member shall begin at the beginning of the committee meeting following that committee member's appointment, and shall continue until a successor is elected or appointed, unless the committee is sooner terminated, or the member resigns from the committee, is removed from the committee, or ceases to qualify as a member thereof.

(b) Any committee member may be removed by the Board of Directors whenever, in its judgment, the best interests of the Chapter or HFMA will be served by the removal.

(c) No committee shall continue beyond the next annual meeting of the Board of Directors after the designation of the committee unless otherwise expressly provided in the resolution creating the committee.

ARTICLE 7

Election By Written Ballot

Section 7.1 Procedures.

(a) A regular election of the Chapter shall be held each year.

(b) If so determined by the Board of Directors, elections may be accomplished by means of secret written ballot sent to voting members of the Chapter. Written balloting may be accomplished via U.S. mail, facsimile, or electronic means. The Board shall establish and publish rules and procedures for the fair and orderly conduct of elections.

(c) By no later than 1 of each year, each voting member in good standing shall be sent an election ballot containing the names of the candidates nominated by the Nominating Committee, together with a notice explaining the procedure to be

followed in submitting such ballots. No nominee's name shall be included on the election ballot unless the nominee has indicated in writing a willingness to serve if elected.

(d) The election ballot shall set forth at least one (1) nominee for each office and directorship to be filled. Provision also shall be made for write-in candidates. Election shall be by majority vote of the members of the Chapter submitting ballots in such election.

(e) The Secretary or Treasurer, and at least one other director, shall oversee the counting of election ballots. The results of regular elections of the Chapter shall be determined and reported to the Board of Directors and to all nominees within thirty days after the final date for the return of election ballots. The Chair shall announce the names of the new officers and directors at the Annual Chapter Meeting. The results of a special election of the Chapter shall be determined, reported to the Board of Directors and the nominees, and announced to members of the Chapter as soon after the special election as is reasonably possible.

Section 7.2 New Officers and Directors. New officers and directors shall be present, but shall not vote unless qualified by an office or directorship held prior to the election, at sessions of the Board of Directors occurring after his/her election or appointment but before June 1. New officers and directors shall take office on the June 1 following their election.

ARTICLE 8

Contracts and Financial Transactions

Section 8.1 Contracts. The Board of Directors may authorize any officer or officers, agent or agents of the Chapter to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Chapter, and such authority may be general or confined to specific instances.

Section 8.2 Loans. No loans shall be contracted on behalf of the Chapter and no evidences of indebtedness shall be issued in the name of the Chapter unless authorized by a resolution of the Board of Directors or by action of a duly empowered committee of the Board of Directors. Such authority may be general or confined to specified instances. No loan shall be made by the Chapter to a director or officer of the Chapter.

Section 8.3 Checks, Drafts, Etc. All checks, drafts, or other orders for the payment of money, notes or other evidence of indebtedness, issued in the name of the Chapter, shall be signed by such officer or officers, agent or agents of the Chapter and in such manner as shall from time to time be determined by resolution of the Board of Directors or by action of a duly empowered committee of the Board of Directors.

Section 8.4 Deposits. All funds of the Chapter shall be deposited from time to time to the credit of the Chapter in such banks, trust companies, or other depositories as the Board of Directors may select.

Section 8.5 Gifts. The Board of Directors may accept on behalf of the Chapter any contribution, gift, bequest, or devise for the general purposes or for any special purpose of the Chapter.

ARTICLE 9

Records

The Chapter shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of its members, Board of Directors, and committees having any authority of the Board of Directors, and shall keep at its registered office or principal office a record giving the names and addresses of its members, directors, officers, and committee members. All books and records of the Chapter may be inspected by any member, or any member's agent or attorney, for any proper purpose at any reasonable time.

ARTICLE 10

Fiscal Year

The fiscal year of the Chapter shall be from June 1 to May 31.

ARTICLE 11

Notices

Section 11.1 Manner of Notice. Whenever under the provisions of law, the Articles of Incorporation, or these Bylaws, any notice whatever is required to be given to any officer, director, or member of the Chapter, it shall not be construed to require personal delivery. Such notice may be given in writing electronically, by facsimile, or by depositing it in a sealed envelope in the United States mail, postage prepaid and addressed to such officer, director, or member at his or her address as it appears on the books of the Chapter, and such notice shall be deemed to be given at the time when it is thus deposited in the United States mail; or such notice may be given in writing by any other means and if given by such other means, shall be deemed given when received. Such requirement for notice shall be deemed satisfied, except in case of meetings of members or meetings of directors or committees of the Board of Directors with respect to which written notice is required by law, if actual notice is received orally or in writing by the person entitled thereto as far in advance of the event with respect to which notice is given as the minimum notice period required by law, by the Articles of Incorporation, or by these Bylaws.

Section 11.2 Waiver of Notice. Whenever any notice is required to be given by law, by the Articles of Incorporation, or by these Bylaws, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice. Attendance at any meeting shall constitute waiver of notice thereof unless the person attends the meeting for the express purpose of objecting to the holding of the meeting because proper notice was not given.

ARTICLE 12

Rules

All deliberations of the Chapter, its Board of Directors, and its committees shall be governed by parliamentary procedure as interpreted by the current edition of Robert's Rules of Order, Newly Revised, when not in conflict with these Bylaws, the Articles of Incorporation, or the law.

ARTICLE 13

Nondiscrimination

The Chapter shall not adopt any policy, practice, or procedure which results in discrimination on the basis of race, religion, national origin, gender, sexual orientation, or disability.

ARTICLE 14

Indemnification and Insurance

Each person who at any time is or shall have been a director, officer, employee, or agent of the Chapter or is or shall have been serving at the request of the Chapter as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust or other enterprise, shall be indemnified by the Chapter in accordance with and to the full extent permitted by the Illinois General Not For Profit Corporation Act of 1986, as in effect at the time of adoption of these Bylaws or as amended from time to time, and by any subsequent Illinois not for profit corporation law. The foregoing right of indemnification shall not be deemed exclusive of any other rights to which a person seeking indemnification may be entitled under any bylaw, agreement, vote of disinterested directors, or otherwise. If authorized by the Board of Directors, the Chapter may purchase and maintain insurance on behalf of any person to the full extent permitted by the Illinois General Not for Profit Corporation Act of 1986, as in effect at the time of the adoption of these Bylaws or as amended from time to time, and by any subsequent Illinois not for profit corporation law.

ARTICLE 15

Dissolution

Upon the dissolution of the Chapter, the Board of Directors shall make provision for the payment, satisfaction, and discharge of all of the liabilities and obligations of the Chapter, and shall return, transfer, or convey any assets held by the Chapter upon a condition requiring return, transfer, or conveyance by reason of the dissolution. Thereafter, the Board of Directors shall transfer or convey the remaining assets of the Chapter to HFMA.

ARTICLE 16

Amendments

Section 16.1 Authority. These Bylaws may be altered, amended, or repealed, or new bylaws adopted, provided that the resulting Bylaws of the Chapter are consistent with the law and the Articles of Incorporation.

Section 16.2 Procedure for Amending Bylaws.

(a) A Resolution to Amend the Bylaws, setting forth the full text of the proposed amendment and approved by the Chapter Board of Directors, shall be submitted for review by HFMA.

(b) HFMA shall approve or disapprove the Resolution, or approve same upon condition that it be revised in stated particulars, and shall transmit its action in writing to the Chapter Board of Directors.

(c) Upon receipt of the approved Resolution or upon adoption of a Resolution to Amend the Bylaws embodying any revisions stipulated by HFMA, the Secretary of the Chapter, or his or her designee, shall mail or electronically forward a copy of the Resolution to each voting member of the Chapter together with a notice of the meeting at which the vote on the amendment(s) is to be taken.

(d) An amendment shall be adopted by the affirmative vote of a majority of Chapter members, present in person [or by proxy], at a meeting for which proper notice and information has been provided.

[Additional, optional provision:]

(d) In addition, an amendment may be adopted without a meeting pursuant to the procedures set forth in Section 3.10 (a) of these Bylaws.

(e) Upon adoption, the Bylaws shall be immediately revised incorporating said amendment(s) and a copy of the Bylaws shall be transmitted to HFMA for filing.

(f) Amendments to the Bylaws shall become effective upon adoption, unless otherwise provided in the text of the amendment.

ADOPTED:

MOST RECENT AMENDMENT:

Policy on Chapter Use of Mailing List and Database of HFMA Members

The HFMA Board of Directors may approve the establishment of chapters, by charter, to serve specific geographic areas. The rights and obligations of HFMA chapters are specified in the HFMA Chapter Charter. In addition, the HFMA Board of Directors has adopted the following guidelines to further define the document as it relates to chapter use of chapter mailing lists or member databases.

Chapters may use the chapter mailing list or member database solely to conduct the business of the chapter and HFMA member data usage should always align with existing national policies and practices.

Examples of chapter business usage include:

- Distribution of chapter newsletters as defined by the Davis Chapter Management System (newsletters, bulletins, etc.).
- Distribution of ballots for elections of chapter officers or bylaws changes.
- Notification of chapter meetings to carry out the business of the chapter.
- Notification of chapter educational events.
- In the instance of co-sponsored educational events with non-HFMA organizations, chapters may provide a limited or one-time use to the co-sponsoring organization. Additionally, the promotional material must include the chapter name (e.g., the XXX Chapter of HFMA) and if a logo is used, it must be the chapter logo (i.e., not to be mistaken for the HFMA only logo).

Approved HFMA Board of Directors: April 2002

Updated: November 2012

Procedures for Implementing Policy on Chapter Use of Mailing List and Database of HFMA Members

Sponsorship

- Chapters may not offer the chapter mailing list or database of members as part of any chapter sponsorship package.
- Chapters may provide a one-time use list that includes mailing addresses only of pre- and post-registered program attendees as part of a chapter sponsorship package.
- This information MUST exclude email addresses and telephone numbers. The information must also exclude mailing addresses of HFMA individuals who have specifically requested “no outside usage” on their HFMA member profiles.

Email Communication

- When communicating with multiple chapter members via email, chapters are charged with protecting the privacy of chapter member email addresses by ensuring that the email addresses are not displayed in a manner that makes them vulnerable to being copied, pasted, and misused by other recipients.
- Placing email addresses in the bcc (blind carbon copy) section of the email form fosters email address privacy. Chapters are charged to be cognizant and mindful of overuse concerning email communication.