# Qualivis

# Harnessing Predictive Analytics and AI for Optimal Healthcare Scheduling

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### THE WALL STREET JOURNAL. Some Hospitals That Spent Big on **Nurses During Pandemic Are Now** Short on Cash

During Mental Health Awareness Month, Surgeon General's Advisory Highlights the Impacts of the COVID-19 Pandemic on Health Workers, Who Already Faced Crisis Levels of Burnout Prior to the Pandemic

There is a Projected Shortage of More than 3 Million Essential Low-Wage Health Workers in the Next Five Years and a Projected Shortage of Nearly 140,000 Physicians by 2033

Distressed institutions are closing unprofitable services, selling assets to avoid default on debts

nurse.org

Nursing Shortage May Be Worse By State Than Projected, New Analysis Shows



Advancing Health in America

Massive Growth in Expenses & **Rising Inflation Fuel Financial Challenges for America's Hospitals & Health Systems** 

### U.S. Department of Health and Human Services

Enhancing the health and well-being of all Americans

### New Surgeon General Advisory Sounds Alarm on **Health Worker Burnout and Resignation**

### HEALTHCARE Margins hammered as hospitals



Jeff Lagasse, Associate Editor

faced rough financial year in 2022

Despite an end-of-year upswing, about half of U.S. hospitals

finished 2022 with a negative margin, data shows.

### Bloomberg

### More Than Half of US Hospitals **Expect to Lose Money This Year**

Report predicts 53% of hospitals to lose money in 2022

Facilities are coping with job vacancies and sicker patients

## Today's top issues, according to hospitals

## **Workforce Challenges**

✓ Staff shortages (technicians, nurses, physicians, therapists and APPs)

✓ Staff burnout

<2%

2023 Year-End Operating Margin

Source: Kaufman Hall

3.42%

YoY Wage Increase

Source: Advisory Board

## **Financial Challenges**

- Increasing costs for staff, supplies, etc.
- Commercial insurance payments
- Medicaid reimbursements
- ✓ Operating costs

55%

Percentage of Operating Costs Spent on Labor



Which of these issues resonate with what you're currently facing?







# Why are hospitals hesitant to embrace AI?





"We're scared of losing control."

"We don't want AI to replace our jobs."

"We don't want to hand over too much control."

"We're nervous about unintended consequences."

Are you currently using Al in your hospital? If so, how?



The complexities of healthcare scheduling



## Why is staffing a hospital so difficult?





## CASE STUDY Hospital in Midwest US



2700 staffed beds



\$

170 in-patient units

\$305M annual contingent labor spend

The problem: Flat scheduling is costing this hospital money.





What if you could use Al to get within one resource of a 100% accurate schedule?



# Harnessing Al for optimal scheduling

Synthesize data from multiple systems

Identify future staffing shortages and open job requisitions as needed

Accurately predict patient demand & staffing needs

Adjust demand & acuity projections in real-time to guard against under- and over-staffing

## With predictive analytics, you can...

Automatically create schedules that precisely match resources to predicted patient demand

Factor budgets, departmental preferences, regulations and skill mix into schedule creation

Al can help you put the right people in the right place at the right time.

Scheduling Variables										
	Start Date					End Date				
	08/0	)1/2023	5		Ħ	) (	08/15	/2023		Ħ
	Min Shift Duration									
	5	6	7	8	9	10	11	12	13	11 hrs.
Max Shift Duration										
	11	12	13	14	15	16	17	18	19	12 hrs.



## Let's discuss the dollars and cents: how Al impacts your bottom line



Outcome: 4-6% annual labor cost savings



Staff scheduling

Time & attendance

HRIS

Historical census

Local & regional events

School calendars

Weather

## What do you need to make great staffing decisions?

### WORKFORCE AI ENGINE

- Patient ratios / coverage rules •
- Productivity targets •

Unit staff rosters

Current schedules

Maximize FTE utilization

- Forecasted patient demand
- Key planning assumptions

Labor budgets

**Staffing Requirements** 

Hiring Recommendations

Schedules aligned with demand forecasts

Reduce OT & burnout

Reduce premium labor spend

 $\rightarrow$ 

Increase staff satisfaction

## Meeting many needs with flexible Schedules and flexible shifts

DATE	Monday 19, Feb 2024	Tuesday 20, Feb 2024	Wednesday 21, Feb 2024	Thursday 22, Feb 2024	Friday 23, Feb 2024
DAILY DEMAND	炅 21	炅 20	炅 19	炅 21	炅 19
8 hours 7AM-3PM	<b>R R R R</b> 4 RNs	<b>R R R R</b> 4 RNs	<b>R R R R</b> 4 RNs	R R R R 4 RNs	<b>R R R R</b> 4 RNs
12 hours <b>9AM-9PM</b>	<b>R RN47</b>	<b>R RN55</b> <sup>1 RN</sup>	<b>R</b> RN43 <sup>1 RN</sup>	R RN55 1 RN	R RN69 1 RN
11 hours <b>10AM-9PM</b>	<b>R RN64</b> 1 RN	R RN51			
10 hours <b>11AM-9PM</b>	<b>R RN48</b> 1 RN	2 RNs	<b>R RN48</b> <sup>1 RN</sup>	R R 2 RNs	R RN43
9 hours <b>12PM-9PM</b>			<b>R RN66</b> <sup>1 RN</sup>	<b>R RN61</b> 1 RN	<b>R RN66</b> <sup>1 RN</sup>
10 hours <b>1PM-11PM</b>	<b>R RN65</b> <sup>1 RN</sup>	<b>R</b> RN65 <sup>1 RN</sup>	<b>R</b> RN65 <sup>1 RN</sup>		
7 hours <b>2PM-9PM</b>	S RNs	A RNS 4 RNS	<b>R R R R</b> 4 RNs	R R R R +1 5 RNs	RRRR+1 5 RNs
12 hours 8PM-8AM	8 RNs	<b>R R R R +3</b> 7 RNs	<b>R R R R +3</b> 7 RNs	R R R R +4 8 RNs	<b>R R R R +3</b> 7 RNs

Source: Polaris Software



### Oflexwise

### Second Secon

CENTRAL STAFFING UNIT STAFFING WEEKLY SCHEDULE OVER / UNDER LOOKAHEAD ALERTS SCHEDULE TASKS																		
Feb 11, 2024 - Feb 17, 2024	Feb 11, 2024 - Feb 17, 2024 📋 < > SHIFTS: Day 💿 Night 💿 🗸																	
Scheduled / Forecast  Understaffed  Voverstaffed  Voversta																		
	SUN 2/11						MON 2/12						TUE 2/13					
	DAY			NIGHT			DAY			NIGHT			DAY			NIGHT		
	07_11	11_15	15_19	19_23	23_03	03_07	07_11	11_15	15_19	19_23	23_03	03_07	07_11	11_15	15_19	19_23	23_03	03_07
🗄 S All Rehab IP	13 / 10.1	13 / 9.7	13 / 9.9	9 / 10	9 / 10	9 / 10.1	11 / 10.2	11 / 10.2	12 / 10.1	11 / 10.1	11 / 10.1	11 / 10.2	10 / 10.2	10 / 10.2	10 / 10.2	9 / 10.2	9 / 10.2	9 / 10.2
+ SIMC/ICU/CVCU	10 / 21.9	10 / 21.3	11 / 20.2	7 / 19.3	7 / 19.8	7 / 20.8	10 / 21.2	10 / 20.5	10 / 19.4	5 / 18.9	5 / 19.6	5 / 20.3	10 / 21	10 / 20.7	11 / 20.4	7 / 19.8	6 / 20.4	6 / 20
+ S Med Surg Units	10 / 19.4	10 / 19.8	10 / 18	12 / 16.2	13 / 16.6	13 / 17.4	11 / 17.6	11 / 17.9	11 / 17.5	12 / 16.8	13 / 17	13 / 16.6	12 / 18	12 / 18	12 / 17.8	12 / 16.9	12 / 17.2	12 / 17.1
+ S Womens Center	9 / 9.4	9 / 9.3	9/8	9 / 6.8	9 / 6.2	9 / 7.9	8 / 6.4	8/6.6	8 / 5.9	8 / 4.8	8 / 4.9	8 / 6.1	8 / 5.4	8/5	8 / 3.8	7/3.8	7/3.9	7 / 5.2
S Float Pool	6	6	6	3	3	3	3	3	3	4	4	4	4	4	4	3	3	3
Understaffed	-24.8	-24.6	-21.3	-19.7	-19.9	-21.2	-20.7	-20.5	-19.4	-21.8	-21.7	-23.3	-20.2	-19.8	-18.5	-20.7	-22.7	-22.1
Overstaffed	11.9	12.4	14.3	7.5	8.3	5.9	8.3	8.3	10.4	11.2	11.1	11.1	9.5	9.9	11.4	8.1	7.9	6.6
TOTAL after help	-12.9	-12.2	-7	-12.2	-11.6	-15.3	-12.4	-12.1	-9	-10.6	-10.6	-12.2	-10.7	-10	-7.1	-12.6	-14.8	-15.5

Key Metrics for the Week	Census 🛛	Staffed Beds ()	Average Headcount 🛛	Patient Care Ratio 🛛	Productivity ()	% of Target Productivity 🛛
Scheduled / Forecast	/ 198.7	175.8 / 198.7	41.1 / 46.5	4.8 / 4.3	5.0 / 5.6	78.8% / 86.1%

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	SUN 2/11								
	DAY			NIGHT					
	07_11	11_15	15_19	19_23	23_03	03_07			
+ S All Rehab IP	13 / 10.1	13 / 9.7	13 / 9.9	9 / 10	9 / 10	9 / 10.1			
+ SIMC/ICU/CVCU	10 / 21.9	10 / 21.3	11 / 20.2	7 / 19.3	7 / 19.8	7 / 20.8			
S Med Surg Units	10 / 19.4	10 / 19.8	10 / 18	12 / 16.2	13 / 16.6	13 / 17.4			
+ S Womens Center	9 / 9.4	9 / 9.3	9 / 8	9 / 6.8	9 / 6.2	9 / 7.9			
S Float Pool	6	6	6	3	3	3			
Understaffed	-24.8	-24.6	-21.3	-19.7	-19.9	-21.2			
Overstaffed	11.9	12.4	14.3	7.5	8.3	5.9			
TOTAL after help	-12.9	-12.2	-7	-12.2	-11.6	-15.3			



Al magnifies human potential it doesn't replace it.





Al in action

"[Al-powered scheduling] allows our teams to spend less time on spreadsheets and more time with our patients and their family members as well as help grow and mentor our nursing teams."

Erica DeBoer Chief Nursing Officer @ Sanford Health



### CASE STUDY

## Alvs. Manually Generated Schedules



Metro market anesthesia group



10 hospitals

Goal: Identify labor cost savings potential of aligning staff scheduling with forecasted patient demand vs. average census.



92%

Accuracy

Workforce AI generated an annual savings opportunity of \$1.9M.

Workforce AI reduced staffing by 5.25 CRNA resources per day for the group, with a 92% predictive volume accuracy rate.



Workforce AI was 21% more efficient at meeting volume demand than the traditional model.

### CASE STUDY

## Hospital in Southwest US





18 in-patient units

Goal: Quantify annualized clinical labor cost savings potential of aligning staff scheduling with forecasted patient demand vs. average census.



	Based on A	vg Census	Based on Forecasted Dem				
ory	Shifts Scheduled	Annualized Costs	Shifts Scheduled	Annualized			
	74,202	\$34,697,520	67,186	\$32,233,20			
	35,459	\$7,896,636	30,483	\$6,798,81			
		\$42,594,156		\$39,032,0			
ings				\$3,562,14 (8.36%)			



# Ethics & Governance

### TIPS FROM DUKE HEALTH

Create a governance framework and oversight committee.

Implement simple, low-risk use cases.

Prioritize the human element behind AI.





Questions?

# Thank you!

# Qualivis

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